Updated March 9, 2016

Dr. Larson received his Ph.D. from MIT where he is Mitsui Professor in MIT's Institute for Data, Systems, and Society (IDSS). He is founding director of the Center for Engineering System Fundamentals http://cesf.mit.edu, founding director of MIT LINC http://linc.mit.edu and Principal Investigator of MIT BLOSSOMS http://blossoms.mit.edu. The majority of his career has focused on operations research as applied to services industries. He is author, co-author or editor of six books and over 100 scientific articles, primarily in the fields of urban service systems (esp. emergency response systems), queueing, logistics, disaster management, disease dynamics, dynamic pricing of critical infrastructures, education and workforce planning. His first book, Urban Police Patrol Analysis (MIT Press, 1972) was awarded the Lanchester Prize of the Operations Research Society of America (ORSA). He is co-author, with Amedeo Odoni, of *Urban Operations Research*, Prentice Hall, 1981 (republished in 2007). He served as President of ORSA, (1993-4), and INFORMS (2005), Institute for Operations Research and the Management Sciences. He has served as consultant to the World Bank, United Nations, Rand Corp., Kuwait Foundation for the Advancement of Science, Hibernia College in Ireland, Hong Kong University, the U.S. Department of Justice, American Airlines and various other corporations. With Structured Decisions Corporation (and its precedent companies – Q.E.D., ENFORTH and Public Systems Evaluation), Dr. Larson has undertaken major projects with the U.S. Postal Service, Citibank, American Airlines, the City of New York, Jenny Craig, Conagra, Diebold, BOC and other firms and organizations. Dr. Larson's research on queues has not only resulted in new computational techniques (e.g., the Queue Inference Engine and the Hypercube Queueing Model), but has also been covered extensively in national and international media (e.g., ABC TV's 20/20, NPR, CNN.com, the Wall Street Journal and the New York Times). Dr. Larson served as Co-Director of the MIT Operations Research Center (over 15 years in that post). He is a member of the National Academy of Engineering and is an INFORMS Founding Fellow. He has been honored with the INFORMS President's Award and the Kimball Medal. Recognizing his research on pandemic influenza and health care systems analysis, he recently served on the Board on Health Sciences Policy of the Institute of Medicine (IOM).

From 1995 to mid 2003, Dr. Larson served as Director of MIT's CAES, Center for Advanced Educational Services. Dr. Larson's position at CAES focused on bringing technology-enabled learning to students living and working far from the university, perhaps on different continents. He built the center from two to seven business units, encompassing MIT's production and R&D capabilities in educational technologies and its two major lifelong learning academic programs. He has been invited to give lectures on the future of technology-enabled education in testimony before the House Committee on Science (Washington, D.C.) and in North and South America, Asia, Africa and Europe. He served as Principal Investigator of several of MIT's most ambitious technology-enabled learning programs, including PIVoT -- the web-based the Physics Interactive Video Tutor, a project that led to Prof. Walter Lewin's prizewinning physics lectures being posted on the web. He was founder, with Glenn Strehle, of MIT World. http://mitworld.mit.edu. He is founding Director of LINC, Learning International Networks Consortium, an MIT-based international project that has held six international symposia and sponsored a number of initiatives in Africa, China and the Middle East. He started LINC's newest and largest initiative, BLOSSOMS, Blended Learning Open Source Science or Math -- sponsored by the Hewlett Foundation with additional support from the Sloan Foundation, the Lord Foundation, the Lounsbery Foundation, IBM, Fujitsu, Saudi Aramco and the Verakin Group. His recent foreign trips have been to China, Japan, Ireland, Malaysia, Pakistan, Jordan, Lebanon, Kuwait, Iran, Qatar, Saudi Arabia, Turkey and the UAE.

## Richard C. Larson

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**TITLE**: Mitsui Professor, Massachusetts Institute of Technology.

Institute for Data, Systems, and Society

EDUCATION: SB (1965), SM (1967), PhD (1969), Electrical Engineering from MIT

**CITIZENSHIP**: Citizen of the United States of America

**PRINCIPAL FIELDS OF INTEREST**: Advanced technology and pedagogy for distance and local learning; operations research applied to private and public service systems; transportation and logistics; psychology of queueing; queueing theory, disease dynamics.

#### **AWARDS AND HONORS:**

- 1972 Lanchester Prize of the Operations Research Society of America (ORSA) for *Urban Police Patrol Analysis*.
- Twice selected as US national contributor to meetings of IFORS (International Federation of Operational Research Societies).
- Who's Who in America (1982).
- American Men and Women in Science, 1994.
- "1991 Distinguished Lecturer," Decision Sciences Department, Wharton School of the University of Pennsylvania.
- 1991 Cecil T. Holmes Mathematics Lecturer, Bowdoin College.
- Elected to National Academy of Engineering (1993).
- Philip M. Morse Lectureship, Institute for Operations Research and the Management Sciences (INFORMS), 1997-9.
- Omega Rho Lectureship, 1999. Honorary Member, Omega Rho.
- Invited testimony before the U.S. Congress, House Committee on Science, 2000.
- Sir Edward Youde Memorial Fund Visiting Professor, University of Hong Kong, 2002.
- Invited contributor to 50<sup>th</sup> Anniversary issue of *Operations Research*, 2002.
- INFORMS Fellow (2002).
- Kimball Medal of INFORMS (2002).
- INFORMS Presidents Award (2003)
- Harold Larnder Prize in Operations Research, Canada (2004)
- Mitsui Professorship, MIT (2004 )
- Franz Edelman Laureate, May 2006
- IBM Research Awards, Sept. 2006, 2010, 2014, 2015
- Invited member, Institute of Medicine, Board on Health Sciences Policy. 2008-2010.
- Invited member, Institute of Medicine, Standing Committee on Emergency Management and Medical Response Integration. 2009 2015.
- Best paper-of-the-year award (with Anna Teytelman), *Value in Health*, 2012.
- Best paper-of-the-year award (with Yi Xue), Monthly Labor Review, 2015.

**OF SPECIAL INTEREST**: Founder and President of Public Systems Evaluation, Inc., a non-profit technical services corporation (1974-1985). Co-founder and Chairman of

ENFORTH Corporation (1980-1990). Chairman of Queues Enforth Development, Inc. (1990-2000). Chairman, Structured Decisions Corporation (2000-present). Co-founder and co-director, Forum for the Internet and the University.

**ACADEMIC APPOINTMENTS**: Assistant Professor, Electrical Engineering (7/1/69 -6/30/71). Assistant Professor, Urban Studies & Planning and Electrical Engineering (7/1/71 - 6/30/72). Assoc. Professor, Urban Studies & Planning and Elec. Engineering & Computer Sci. (7/1/72 - 6/30/79). Professor, Elec. Eng. and Urban Studies & Planning (7/1/79 - 6/30/88). Professor, Elec. Eng., (7/1/88 - 6/30/03). Professor in Department of Civil and Environmental Engineering and in the Engineering Systems Division (7/1/03 - 8/31/09). Professor in the Engineering Systems Division (9/1/09 -6/30/15). Professor in Institute for Data, Systems, and Society (IDSS) (7/1/15 – present). Mitsui Professorship awarded in 2004. Visiting Assoc. Professor of Operations Research, Depart. Industrial Engineering & Operations Research, University of Cal. at Berkeley (2/1/76 - 12/15/76). Visiting Professor of Operations Research, Technical University of Denmark, Lyngby, Denmark (1/1/81 - 6/30/81). Co-director, Operations Research Center, MIT (7/1/77 - 9/1/86, 9/1/91 - 8/31/95). Director, Center for Advanced Educational Services (9/1/95 - 6/30/03). Founder and Director, MIT LINC, 2001 – 2015. Founding Director, Center for Engineering Systems Fundamentals, 2005 – present.

## Papers in Refereed Journals

- 2016 Larson, Richard C., M. Elizabeth Murray, "STEM Education: Inferring Promising Systems Changes from Experiences with MIT BLOSSOMS," to appear, *Systems Research and Behavioral Science*.
- 2016 Larson, Richard C., "Cross-Sectional Surveys: Inferring Total Eventual Time in Current State Using Only Elapsed Time-to-Date," under review, *Socio-Economic Planning Sciences*.
- 2016 Andalib, Maryam, Navid Ghaffarzadegan, Richard Larson, "The Postdoc Queue: Waiting and Reneging Behaviors of PhDs," under review, Research Policy.
- Xue, Yi, Richard C. Larson, "STEM crisis or STEM surplus? Yes and yes," *Monthly Labor Review*, U.S. Bureau of Labor Statistics, May 2015. Given Best-Paper-of-the-Year Award from the Lawrence M. Klein Fund. Available online <a href="http://www.bls.gov/opub/mlr/2015/article/stem-crisis-or-stem-surplus-yes-and-yes.htm">http://www.bls.gov/opub/mlr/2015/article/stem-crisis-or-stem-surplus-yes-and-yes.htm</a> (cited in numerous places including Amicus brief for the Fisher vs. University of Texas Supreme Court case<sup>1</sup>)

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 $<sup>^{1}\</sup> http://www.sco\underline{tusblog.com/wp-content/uploads/2015/11/Dupont-Amicus-Brief-FINAL.pdf}$ 

- Finkelstein, Stan N., Richard C. Larson, Karima Nigmatulina, Anna Teytelman, "Engineering Effective Responses to Influenza Outbreaks," *Service Science*, May 2015. 7(2): 119-131. http://dx.doi.org/10.1287/serv.2015.0099 (presented February 13 at the AAAS 2015 Annual Meeting in San Jose, CA)
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- 2014 Ghaffarzadegan, Navid, Joshua Hawley, Richard Larson and Yi Xue. "A Note on PhD Population Growth in Biomedical Sciences," *Systems Research and Behavioral Science*, John Wiley & Sons Ltd., Open Access, 2014.
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- 2013 Leow, Woei Ling, Richard C. Larson, James Kirtley. "Occupancy-Moderated Zonal Space-Conditioning Under A Demand-Driven Electricity Price," *Energy and Buildings* 60 (2013) 453-463.
- 2013 Larson, Richard C., Navid Ghaffarzadegan, Yi Xue, "Too Many Ph.D. Graduates or Too Few Academic Job Openings: The Basic Reproductive Number  $R_0$  in Academia," Systems Research and Behavioral Science (2013) published online DOI: 10.1002/sres.2210.
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- 2012 Larson, R. C., and A. Teytelman, "Modeling the Effects of H1N1 Influenza Vaccine Distribution in the U.S.," *Value in Health*, 15 (2012), pp. 158-166. Best-Paper-of-the-Year Award, *Value in Health*.
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- 2010 Larson, R. C. and Katsunobu Sasanuma, "Urban Vehicle Congestion Pricing: A Review," *Journal of Industrial and Systems Engineering*, 3 (4), pp. 227-242.
- 2010 Larson, R. C. and Katsunobu Sasanuma, "Congestion Pricing: A Parking Queue Model," *Journal of Industrial and Systems Engineering*, 4 (1), pp. 1-17.
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- 2007 Larson, R. C. "Simple Models of Influenza Progression within a Heterogeneous Population," *Operations Research*, Vol. 55, No. 3, pp. 399-412, 2007.
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- 1986 Schaack, C. and R. C. Larson, "An N Server Cutoff Priority Queue." *Operations Research* 34(2):257-266, March-April 1986.
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- 1981 Larson, R. C. and E. H. Kaplan, "Decision-Oriented Approaches to Program Evaluation." *New Directions for Program Evaluation* 10:49-68, 1981.

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# **Books and Book Chapters**

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- 2006 Larson, R. C. Looking Backwards, Looking Forwards; Reflections on Definitions of Operations Research by Morse and Kimball, a chapter in Perspectives in Operations Research: Papers in Honor of Saul Gass' 80<sup>th</sup> Birthday, Bruce Golden, ed., Springer.
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- 2009 Education: Our Most Important Service Sector, Invited Op-Ed, Service Science <a href="http://www.sersci.com/ServiceScience/paper details.php?id=40">http://www.sersci.com/ServiceScience/paper details.php?id=40</a> On-line Nov. 1, 2009.
- 2007 Larson, R. C. (with Laurie Everett), *MIT World: See it Now, OR/MS Today*, April 2007. <a href="http://www.lionhrtpub.com/orms/orms-4-07/frmit.html">http://www.lionhrtpub.com/orms/orms-4-07/frmit.html</a>

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- 2002 Responding to the Unexpected, Report of the NSF Workshop Held in New York City, February 27 March 1. Co-author of report, author of chapter on Risk Analysis. <a href="http://www.isi.edu/crue/">http://www.isi.edu/crue/</a>
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National Academy of Engineering; American Association for the Advancement of Science; Institute for Operations Research and the Management Sciences (INFORMS); Eta Kappa Nu; Tau Beta Pi; Sigma XI.

#### **EDITORIAL BOARDS**

Service Science (former Editor in Chief), Journal of Industrial and Systems Engineering (JISE), International Journal of Health Management and Information (IJHMI, Co-Editor in Chief), American Journal of Disaster Medicine.

### REFEREE FOR MAJOR PUBLICATIONS

Management Science, European Journal of Operational Research, Naval Research Logistics, American Journal of Disaster Medicine, Operations Research, INFORMS Transactions on Education, Computer-Aided Civil and Infrastructure Engineering, Computers & Operations Research, IBM Systems Journal, Asynchronous Learning Networks (JALN), Education Research and Reviews, The Lancet Infectious Diseases, Interfaces, Medical Decision Making, IIE Transactions, PLoS ONE, Value in Health, Journal of contingencies and crisis management, Journal of the Royal Society Interface.

#### **PROFESSIONAL SOCIETIES**

## INFORMS (INstitute For Operations Research and the Management Sciences)

2005 President, INFORMS
2001-2003 Chair, Philip M. Morse Lectureship Selection Committee
2000-present Member, Public Information Committee
1997-1999 Chair, Public Information Committee
1995 Director at Large
1994 Founding director

## Operations Research Society of America (ORSA)

1993-1994	President of ORSA
1989-1992	Chairman, the ORSA Prize Committee, 1991, 1992
1989-1993	Member, ORSA NSF Liaison Committee.
1988-1993	Area Editor for <i>Operations Research</i> (Services)

1988-2000	Area Editor for <i>Interfaces</i> (Services)
1987	Committee on the Future of Operations Research
1985-1988	Member ORSA Council
1984-1985	General Chairman, TIMS/ORSA Boston '85 National Meeting
1984-1987	Area Editor for <i>Operations Research</i> (Social Systems and the Public Sector)
1978-1981	Liaison Officer to IEEE
1977-1978	Member, ORSA Committee on the future of the <i>Journal of Operations</i> Research
1975	Chairman, Lanchester Prize Committee
1974-present	Visiting Lecturers Program in Operations Research

#### **ACADEMIC COURSES**

ESD.86 Models, Data and Inference for Socio-Technical Systems.

Mining Data, Modeling Systems, Making Impact (Subject ESD.934)

Logistical and Transportation Planning Methods (1.203J)

Discrete Stochastic Processes (6.262)

Queueing Theory with Applications (6.264)

Circuits, Signals, and Systems (6.003)

Operations Management in the Services Industries, a non-credit one-week summer program for managers of services.

Probabilistic Models in Engineering (6.939)

Applied Probability (6.041/6.431)

Operations Research Practicum (6.972)